REGULATED INFORMATION Apt, May 12, 2026, 6:00 p.m.

Revenue for the first quarter of 2026: €95.6 million (+1.0%)

Reported growth driven by acquisitions,
organic business impacted by geopolitical tensions

Delta Plus Group (Euronext Growth Paris – FR0013283108 – ALDLT), a major player in Personal and Collective Protective Equipment (PPE and CPE), committed to protecting people at work, today announces its consolidated revenue for the first quarter of 2026, ended March 31, 2026.

In the first quarter of 2026, Delta Plus Group's consolidated revenue amounted to €95.6 million, up +1.0% compared to the first quarter of 2025, driven by the strong contribution of recent acquisitions. On a like-for-like basis and at constant exchange rates, the Group reported a decline of -5.0%.

- **Scope Effect (+9.6%, or €9.1 million):**
  The reported growth for the quarter was driven by the contribution of strategic acquisitions made in the second half of 2025 (Baspa in Chile, Gevanta in Lithuania), as well as those made in early 2026 (Sicur Delta in Italy and Athenas in Brazil). These transactions confirm their role as growth drivers and strengthen the Group's presence in high-potential markets and higher-value-added segments.
- **Organic Growth (-5.0%, or -€4.7 million):**
  January and February were marked by a macroeconomic environment that remained cautious, continuing the trend observed in the fourth quarter of 2025. March was then more severely impacted by disruptions linked to geopolitical tensions in the Middle East.
- **Currency Effect (-3.6%, or -€3.4 million):**
  The currency effect amounted to -€3.4 million for the quarter. It is primarily due to an unfavorable base effect on the U.S. dollar compared to the first quarter of 2025.

Jérôme BENOIT, Chairman and CEO, stated:
"Delta Plus Group's performance in the first quarter of 2026 demonstrates the strength of our diversified model. In an environment marked by macroeconomic uncertainty and the emergence of geopolitical tensions in the Middle East, our strategy of targeted acquisitions has helped sustain reported growth. Although our organic growth momentum is experiencing a slight slowdown due to the current environment, we remain confident in our growth drivers for the remainder of the

fiscal year. We are maintaining our course with agility, placing the preservation of our operating profitability at the heart of our priorities for 2026."

Consolidated Revenue *In millions of euros*	**2026**	**2025**	**Change 2026/2025**	**Change** At constant scope and exchange rates (1)
Group revenue	**95.6**	**94.6**	**+1.0%**	**-5.0%**
Revenue in Europe	51.5	49.5	+4.1%	-5.4%
Revenue Outside Europe	44.1	45.1	-2.3%	-4.5%

(1) In the first quarter of 2026, the scope effect was +9.6% (€9.1 million) and the currency effect was -3.6% (-€3.4 million).

A resilient geographic model in a mixed international environment

Europe (€51.5 million, +4.1% reported, -5.4% organic):

Performance in Europe reflects a mixed picture between the Group's traditional markets, still marked by a wait-and-see environment, and several growth areas that are maintaining their strong momentum. The region also benefits from the contribution of recent acquisitions, which strengthen the Group's positioning in technical and higher-value-added segments.

- **Contribution from acquisitions:** Growth in the region is driven by the successful integration of Gevanta (Lithuania) and Sicur Delta (Italy). These two entities bring new momentum: Gevanta strengthens the Group's positioning in the Baltic markets with a tailored regional offering, while Sicur Delta, for its part, enables the Group to accelerate its development in the Italian market for fall protection systems, in line with the strategy to enhance the value of the offering.
- **Resilient regions:** The Benelux region and Eastern European countries (Slovakia, Romania, Hungary, and the Czech Republic) are showing strong sales momentum, demonstrating the Group's ability to gradually strengthen its positions in these markets.
- **Mature markets:** Conversely, France, Spain, and the Group's traditional business in Italy continue to be hampered by persistent macroeconomic uncertainty. In these countries, volumes remain under pressure and have not yet been offset by the move upmarket and the acquisition of higher-value-added contracts resulting from the implementation of the specifier-focused approach.

Outside Europe: (€44.1 million, -2.3% reported, -4.5% organic):

Business outside Europe continues to benefit from strong momentum in the Americas, driven in particular by Latin America, but remains tempered by the geopolitical context, currency volatility, and the temporary slowdown in certain regions more exposed to current tensions. Recent acquisitions are contributing positively to reported growth and strengthening the Group's positioning in high-potential markets.

- **M&A Drive in Latin America:** The acquisitions of Baspa (Chile) and Athenas (Brazil) represent significant growth drivers. They enable the Group to strengthen its positions in dynamic markets while expanding its offering into technical and higher-value-added segments.
- **Momentum in** the **Americas and Oceania:** Brazil, Mexico, Canada, and Argentina (adjusted for currency effects) are posting sustained growth. Australia is also returning to a positive trajectory following a stable second half of 2025.
- **United States:** In line with the operational turnaround plan, the recovery strategy is proceeding as planned. The objective remains to gradually regain positive momentum during the fiscal year.
- **Focus on the Middle East:** Before the outbreak of the conflict, the region was showing an acceleration in the growth momentum observed in 2025. Although direct exposure remains limited, certain local projects of our clients have been postponed, temporarily depriving the Group in the short term of a source of dynamic organic growth.
- **Asia:** China remains in negative territory, continuing an uneven trend observed over the past several quarters.

Outlook for 2026: Caution in the short term, growth drivers preserved

In its previous communications, Delta Plus Group had indicated that it was approaching 2026 with the ambition of gradually returning to modest organic revenue growth, while maintaining a solid level of operating profitability.

The intensification of geopolitical tensions in the Middle East and the lack of visibility regarding their duration are now leading the Group to adopt a cautious approach for the first part of the fiscal year. Given the backlog accumulated in the first quarter and a still-uncertain start to the second quarter, Delta Plus Group does not anticipate, at this stage, positive organic growth for the first half of the year.
The Group should nevertheless continue to grow on a reported basis, thanks to the contribution of recent acquisitions, whose integration and operational performance are in line with expectations.

For the full fiscal year, the organic growth trajectory will depend on the pace of business normalization in affected regions and the resulting impacts on supply chains, transportation costs, and the demand environment. Delta Plus Group, however, has commercial, operational, and logistical levers that could support a gradual improvement for the remainder of the fiscal year. In particular, the Group will rely on the diversification of its international footprint—with sales in over 110 countries and a manufacturing network comprising 18 production sites—on the momentum in certain regions outside of Europe, particularly in Latin America, on the commercial initiatives underway in North America, and on the value enhancement of its product offering.

In this context, the Group maintains strict management discipline and reaffirms its priority of preserving a solid level of operating profitability in 2026.

Next release: Second-quarter 2026 revenue
Tuesday, July 21, 2026, after market close

About DELTA PLUS

Delta Plus Group designs, standardizes, manufactures, and markets a comprehensive range of Personal and Collective Protective Equipment. Delta Plus Group is listed on EURONEXT GROWTH PARIS (ISIN: FR0013283108 - Ticker: ALDLT)

For more information: www.deltaplus.eu/investors

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GLOSSARY

Definition of organic growth, or growth at constant scope and exchange rates

Organic growth, or growth at constant scope and exchange rates, is calculated by excluding the impacts of exchange rate fluctuations as well as scope effects (impact of acquisitions and divestitures).

The restatement of foreign exchange effects involves calculating the aggregates for the current year using the exchange rate from the previous year.

The restatement of changes in scope, for newly acquired entities (acquisitions), consists of:
- For entities added to the scope of consolidation in the current year, subtracting the contribution of the acquisition from the aggregates for the current year
- For entities added to the scope of consolidation in the previous year, deducting the contribution from the acquisition from January[1]of the current year through the last day of the month in the current year in which the acquisition was completed in the previous year

The restatement of scope effects for entities exiting the scope (disposals) consists of:
- For entities exiting the scope of consolidation in the current year, deduct the contributions of the exiting entity to the prior year's aggregates as of the first day of the month of the disposal
- For entities removed from the scope of consolidation in the prior year, deducting the contributions of the exited entity from the prior year's aggregates