REGULATED INFORMATION Apt, November 5, 2026, 6:00 p.m.

Revenue for the third quarter of 2026: €97.1 million (+0.4%)

Revenue for the first nine months: €293.4 million (+3.1%)

Acquisitions support reported growth and generate initial synergies; organic growth remains under pressure in the third quarter

Delta Plus Group (Euronext Growth Paris – FR0013283108 – ALDLT), a major player in Personal and Collective Protective Equipment (PPE and CPE) committed to protecting people at work, today announced its consolidated revenue for the third quarter of 2026, ended September 30, 2026.

In the third quarter of 2026, Delta Plus Group's consolidated revenue totaled €97.1 million, up 0.4% compared to the third quarter of 2025. On a like-for-like basis and at constant exchange rates, revenue declined by 4.4%, compared to a 3.7% decline in the second quarter and a 5.0% decline in the first quarter.

This decline is partly due to a high basis of comparison: the third quarter of 2025 was the only quarter of the fiscal year to post organic growth (+2.0%, compared to -1.4% in the second quarter and -5.4% in the fourth quarter), particularly in France, where a significant multi-year contract was billed. The quarter was also impacted by a one-time inventory adjustment by a major distributor in China.

In Europe, the organic decline narrowed to -7.1%, compared with -9.0% in the second quarter, with France remaining the main driver of the decline. Outside Europe, business returned to a slight organic decline (-1.8%) after +1.3% in the second quarter: Latin America, North America, and Oceania posted growth, but this did not offset the one-time decline in China and the persistent decline in the Middle East.

For the first nine months of the fiscal year, consolidated revenue totaled €293.4 million, up +3.1% on a reported basis and down -4.4% on a constant scope and exchange rate basis.

- **Scope effect (+4.4%, or +€4.3 million):**
  Reported growth for the quarter was driven by contributions from Sicur Delta in Italy and Athenas in Brazil, which have been consolidated since January 1, 2026. Gevanta (Lithuania) and Baspa (Chile), consolidated since July 1, 2025, are now included in the constant scope of consolidation, where they are making a positive contribution.

- **Organic growth (-4.4%, or -€4.2 million):**

The decline primarily reflects the contraction of the French construction market, the slowdown in business in China, and ongoing disruptions in the Middle East. Growth in Latin America, North America, and Oceania partially offset this decline.

- **Currency effect (+0.4%, or +€0.3 million):**
  The currency effect remained slightly favorable for the second consecutive quarter. The appreciation of several Latin American currencies (Brazilian real, Colombian peso, Mexican peso) and the Australian dollar more than offset the depreciation of the Argentine peso and the Turkish lira.

Jérôme BENOIT, Chairman and CEO, stated:

"Our acquisitions once again drove reported growth in the third quarter. They are also beginning to benefit the entire Group: Baspa's face masks are already being sold in Argentina, in particular, and the expertise of Athenas and Sicur Delta in fall protection and collective protection enriches our product offering.

In terms of organic growth, the quarter remains challenging. The French construction market continues to contract sharply, and both China and the Middle East have weighed on business. We are approaching the end of the fiscal year with caution and maintaining strict discipline regarding our costs, working capital requirements, and cash flow."

Consolidated Revenue *In millions of euros*	**2026**	**2025**	**Change 2026/2025**	**Change** **On a constant scope and exchange rate basis (1)**
Group Revenue – 9 Months	**293.4**	**284.5**	**+3.1%**	**-4.4%**
1st quarter	95.6	94.6	+1.0%	-5.0%
2nd quarter	100.7	93.2	+8.1%	-3.7%
3rd quarter	97.1	96.7	+0.4%	-4.4%
Revenue in Europe – 9 months	**144.0**	**142.1**	**+1.3%**	**-7.1%**
1st quarter	51.5	49.5	+4.1%	-5.4%
2nd quarter	46.3	45.2	+2.4%	-9.0%
3rd quarter	46.2	47.4	-2.5%	-7.1%
Revenue outside Europe – 9 months	**149.4**	**142.5**	**+4.9%**	**-1.6%**
1st quarter	44.1	45.1	-2.3%	-4.5%
2nd quarter	54.4	48.0	+13.4%	+1.3%
3rd quarter	50.9	49.4	+3.2%	-1.8%

(1) In the third quarter of 2026, the scope effect was +4.4% (+€4.3 million) and the currency effect was +0.4% (+€0.3 million). For the first nine months, the scope effect was +8.1% (+€23.0 million) and the currency effect was -0.6% (-€1.7 million).

Organic decline moderated in Europe; slowdown outside Europe driven by China and the Middle East

Europe (€46.2 million in the third quarter, -2.5% reported, -7.1% organic):

Reported revenue for the region declined by -2.5%, as Sicur Delta's contribution (€2.2 million) did not offset the organic decline. On a like-for-like basis and at constant exchange rates, revenue declined by -7.1%, compared with -9.0% in the second quarter, even though the comparison base was more challenging (-0.4% in the third quarter of 2025, compared with -7.4% in the second quarter of 2025).
This trend reflects contrasting dynamics across markets:

- **France:** The construction market continues to contract sharply. The comparison is also unfavorable: the third quarter of 2025 included revenue from the first installment of a major multi-year contract signed as part of the specifier-driven approach. France alone accounted for more than half of the Group's organic decline for the quarter.
- **Central and Eastern Europe:** The trend is more mixed than in the first half of the year. Romania, Hungary, and Gevanta in Lithuania continue to grow, while Poland and the Czech Republic are experiencing a decline.
- **Other traditional markets:** Business in Italy and the Benelux region remains sluggish, with low volumes and purchasing decisions often being postponed.
- **Signs of stabilization:** the decline is narrowing significantly in Spain, while Germany is returning to growth and the United Kingdom is stabilizing.

For the first nine months, revenue in the Europe region totaled €144.0 million, up +1.3% on a reported basis and down -7.1% on a constant-scope and constant-exchange-rate basis, a level identical to that of the first half of the year.

Outside Europe (€50.9 million in the third quarter, +3.2% on a reported basis, -1.8% on an organic basis):

Reported revenue rose by +3.2%, driven by Athenas' contribution in Brazil (€2.1 million) and a favorable currency effect. Following a return to organic growth in the second quarter (+1.3%), the region declined by -1.8% on a like-for-like basis.

- **Latin America:** The region continued its organic growth, driven by Brazil, Chile—where Baspa posted strong growth—and Argentina (adjusted for currency effects).
- **North America:** The region confirmed the return to organic growth that began in the second quarter, with slight growth in the United States and strong growth in Canada.
- **Oceania:** Business returned to strong growth after a stable first half of the year.
- **China:** Following the return to growth in the second quarter, business declined significantly. This decline was primarily due to an inventory adjustment by one of the Group's major distributors in August and September. The impact was temporary, as orders from this distributor resumed in early October.
- **Middle East:** Business remains significantly down. Most customer projects in the region remain on hold.

- **Ukraine:** In early August 2026, amid the conflict, the offices and warehouse of Delta Plus Ukraine were destroyed; however, no Group employees were harmed in the incident. The subsidiary's operations, which account for less than 0.5% of the Group's annual revenue, were suspended for the remainder of the quarter. The Group is exploring solutions that will enable it to continue serving its customers.

For the first nine months, revenue outside Europe totaled €149.4 million, up 4.9% on a reported basis and down 1.6% on a like-for-like basis (at constant scope and exchange rates).

Acquisitions: Initial Business Synergies

In addition to contributing to reported growth, the companies acquired in 2025 and 2026 are beginning to generate commercial synergies. Baspa's respiratory protection masks are now sold in Latin America, particularly in Argentina. Starting in 2027, their distribution will be expanded to other regions where the Group operates.

Athenas in Brazil and Sicur Delta in Italy, meanwhile, bring their expertise in protection for working at heights and collective protection ; two high-value-added technical segments in which the Group aims to strengthen its position.

2026 Outlook: Reported growth confirmed; smaller-than-expected organic decline anticipated in the fourth quarter

When it released its half-year results, the Group indicated that it did not anticipate positive organic growth for the full 2026 fiscal year, while expecting a gradual improvement in its organic trajectory in the second half of the year.

The fourth quarter will be compared to a less challenging baseline (-5.4% organic decline in the fourth quarter of 2025). However, visibility remains limited, particularly in the Middle East, France, and China. In this context, the Group anticipates a smaller decline in its organic business in the fourth quarter and confirms that it does not expect positive organic growth for the full 2026 fiscal year.

On a reported basis, the Group confirms that it expects revenue growth for the full fiscal year, driven by the contribution of recent acquisitions, whose integration is proceeding in line with expectations.

In an environment that remains uncertain, the Group is focusing its efforts on three priorities:

- sales and marketing, with a twofold objective:
    - defending its positions in its traditional markets, particularly in France, by leveraging its prescriber-focused approach and the increasing value of its product offerings;

    - accelerating its growth in the most dynamic regions, particularly in Latin America and North America, where cross-selling resulting from acquisitions provides an additional growth driver;
- limiting the impact of the decline in business on operating profitability, thanks to a solid gross margin, the accretive contribution of acquisitions, and strict cost control;
- generating cash flow through rigorous management of inventory and working capital requirements, as well as selective investments, in order to preserve the strength of its financial structure.

Next Release: Revenue for the 4th Quarter of 2026
2026 Annual Revenue
Thursday, February 11, 2027, after market close

About DELTA PLUS

Delta Plus Group designs, standardizes, manufactures, and markets a comprehensive range of Personal and Collective Protective Equipment. Delta Plus Group is listed on EURONEXT GROWTH PARIS (ISIN: FR0013283108 - Ticker: ALDLT)

For more information: www.deltaplus.eu/investors

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GLOSSARY

Definition of organic growth, or growth at constant scope and exchange rates

Organic growth, or growth at constant scope and exchange rates, is calculated by excluding the impacts of exchange rate fluctuations as well as changes in scope (the impact of acquisitions and divestitures).

Adjusting for currency effects involves calculating the aggregates for the current year using the exchange rate from the previous year.

Adjusting for changes in scope, for entities added to the scope (acquisitions), involves:

- For entities added to the scope of consolidation in the current year, subtracting the contribution from the acquisition from the current year's aggregates
- For entities added to the scope of consolidation in the prior year, subtracting the contribution from the acquisition from January[1]of the current year through the last day of the month in the current year in which the acquisition was completed in the prior year

The restatement of scope-of-consolidation effects for entities exiting the scope of consolidation (disposals) consists of:

- For entities removed from the scope of consolidation in the current year, deduct the contributions of the departed entity to the previous year's aggregates, effective from the[1st]day of the month of the divestiture
- For entities that were deconsolidated in the prior year, subtract the contributions of the deconsolidated entity from the prior year's aggregates