REGULATED INFORMATION Apt, July 21, 2026, 6:00 p.m.

Revenue for the first half of 2026: €196.3 million (+4.5%)

Strong momentum in reported figures, driven by the contribution of acquisitions and a return to organic growth outside Europe in the second quarter

Delta Plus Group (Euronext Growth Paris – FR0013283108 – ALDLT), a leading provider of Personal and Collective Protective Equipment (PPE and CPE) committed to protecting people in the workplace, today announced its consolidated revenue for the first half of 2026, ended June 30, 2026.

In the first half of 2026, Delta Plus Group's consolidated revenue totaled €196.3 million, up 4.5% compared to the first half of 2025.

In the second quarter, revenue reached €100.7 million, up +8.1% on a reported basis, following a +1.0% increase in the first quarter.

On a like-for-like basis and at constant exchange rates, the Group's revenue declined by 4.3% for the half-year. However, organic growth improved in the second quarter to -3.7%, compared with -5.0% in the first quarter.

This trend reflects contrasting regional performance. In Europe, the organic decline accelerated in the second quarter to -9.0%, primarily due to the contraction of the French construction market. On the other hand, business outside Europe returned to organic growth of +1.3%, driven by an improvement in China, a return to positive momentum in North America, and continued strong performance in Latin America.

The reported growth of +4.5% resulted from a positive scope effect of +10.0%, partially offset by organic decline of -4.3% and an unfavorable currency effect of -1.1% for the half-year as a whole.

- **Scope effect (+10.0%, or +€18.7 million):**
  Reported growth for the half-year was driven by the contribution of Baspa in Chile and Gevanta in Lithuania, acquired in the second half of 2025, as well as by the integration of Sicur Delta in Italy and Athenas in Brazil effective January 1, 2026.

  These acquisitions strengthen the Group's presence in high-potential markets and in technical and higher-value-added segments.

- **Organic growth (-4.3%, or -€8.1 million):**
  Organic performance continues to be impacted by the contraction of several European markets, particularly in France, as well as by disruptions related to the conflict in the Middle East. These effects are partially offset by a significant improvement in business outside Europe in the second quarter.

- **Currency effect (-1.1%, or -€2.1 million):**
  After an unfavorable impact of -3.6% in the first quarter, the currency effect turned favorable in the second quarter, at +1.5%, benefiting from a more favorable basis of comparison for the U.S. dollar and several currencies linked to it, as well as a marked improvement in the contribution of the Argentine peso. For the half-year as a whole, however, the currency effect remains negative.

Jérôme BENOIT, Chairman and CEO, stated:
"The first half of 2026 confirms the complementary nature of our growth drivers. Acquisitions are supporting reported growth and strengthening our positions in strategic markets and higher-value-added segments.

In terms of organic growth, Europe—and particularly the French construction market—remains under pressure. Conversely, business outside Europe returned to growth in the second quarter, thanks to an improvement in China, a return to positive momentum in North America, and solid performance in Latin America.

In the Middle East, the conflict has interrupted a particularly favorable trajectory, but the projects affected remain, at this stage, primarily deferred rather than canceled. In this volatile environment, we are continuing to execute our strategy with agility and discipline."

Consolidated Revenue *In millions of euros*	**2026**	**2025**	**Change 2026/2025**	**Change** **At constant scope and exchange rates (1)**
Group Revenue – 6 months	**196.3**	**187.8**	**+4.5%**	**-4.3%**
1st quarter	95.6	94.6	+1.0%	-5.0%
2nd quarter	100.7	93.2	+8.1%	-3.7%
Revenue in Europe – 6 months	**97.8**	**94.7**	**+3.3%**	**-7.1%**
1st quarter	51.5	49.5	+4.1%	-5.4%
2nd quarter	46.3	45.2	+2.4%	-9.0%
Revenue outside Europe – 6 months	**98.5**	**93.1**	**+5.8%**	**-1.5%**
1st quarter	44.1	45.1	-2.3%	-4.5%
2nd quarter	54.4	48.0	+13.4%	+1.3%

(1) In the first half of 2026, the scope of consolidation effect was +10.0% (+€18.7 million) and the currency effect was -1.1% (-€2.1 million).

Mixed regional performance, with a return to organic growth outside Europe in the second quarter

Europe (€97.8 million, +3.3% on a reported basis and -7.1% on an organic basis):

Reported revenue for the region rose by +3.3%, driven by contributions from Gevanta in Lithuania and Sicur Delta in Italy.

On a like-for-like basis (constant scope and exchange rates), European revenue declined by -7.1% for the first half of the year. The decline accelerated in the second quarter to -9.0%, compared with -5.4% in the first quarter.

This trend reflects contrasting dynamics across markets:

- **Markets under pressure:** France remains the main driver of the decline, amid a sharply contracting construction market. Spain, the United Kingdom, and the company’s long-standing operations in Italy also posted declines, in an environment marked by low volumes and the postponement of certain purchasing decisions.
- **Eastern Europe:** Conversely, several countries in the region, notably Slovakia, Romania, and the Czech Republic, continued to grow throughout the first half of the year, confirming the positive trend in these markets.

In this challenging environment, the Group continues to roll out its approach to specifiers and to develop technical solutions with higher value-added.

Outside Europe (€98.5 million, +5.8% reported, -1.5% organic):

Performance outside Europe improved significantly in the second quarter. After an organic decline of -4.5% in the first quarter, the region returned to growth of +1.3% in the second quarter.

- **China:** After a weak start to the fiscal year, business returned to organic growth in the second quarter. This improvement allowed China to move closer to stability for the half-year as a whole, despite a challenging comparison base in the second quarter of 2025.
- **North America:** The region returned to slight organic growth for the first time in several quarters, reflecting the initial effects of the commercial and operational initiatives undertaken.
- **Latin America:** The region continued its positive organic momentum. The acquisitions of Baspa in Chile and Athenas in Brazil simultaneously bolstered reported growth and strengthened the Group’s position in these two markets.
- **Middle East:** After organic growth of approximately +15% in 2025, the region had accelerated further at the start of fiscal year 2026. This momentum was interrupted by the escalation of the conflict involving Iran, which led to project delays as well as operational and logistical disruptions.

The temporary lull brought about by the ceasefire had offered a glimpse of a gradual easing of market tensions. However, recent developments are delaying the return to normal business conditions in the region.
At this stage, most of the affected projects have been postponed rather than canceled. The underlying demand potential thus remains intact and could support a recovery in activity once conditions regarding security, the movement of goods, and project execution have returned to normal on a sustainable basis.
Indirect effects have also been observed in certain markets in Europe and Asia, particularly in India and the Philippines, in the form of order delays and logistical disruptions.

2026 Outlook: Reported growth confirmed and organic growth trajectory expected to improve in the second half of the year

When it released its first-quarter results, the Group had stated that it did not anticipate positive organic growth in the first half of the fiscal year and emphasized that the trajectory for the remainder of the year would depend on the pace at which business activity normalizes in regions affected by geopolitical tensions.

The temporary lull observed in the final days of the half-year, thanks to the ceasefire, did not lead to a lasting normalization of business activity. The resurgence of tensions in the Middle East and the persistent lack of visibility regarding their duration have led the Group to maintain a cautious approach. Despite initial signs of improvement observed in several markets outside Europe and the expected effects of the commercial initiatives undertaken, Delta Plus Group no longer anticipates, at this stage, positive organic growth for the full fiscal year 2026. A gradual improvement in the organic growth trajectory is nevertheless expected in the second half of the year.

Revenue on a reported basis is expected to continue growing over the full year, supported by the contribution of recent acquisitions, whose integration and operational performance are in line with expectations.

This improvement is expected to be driven by continued momentum in Latin America, sales initiatives in North America, the gradual recovery of business in China, positive trends in several Eastern European countries, and the increasing value of the product offering.

However, the trajectory for the second half of the year will remain dependent on demand trends in the major European markets and on the economic, commercial, and logistical consequences of the conflict in the Middle East.

In this context, Delta Plus Group is maintaining strict management discipline and reaffirming its priorities: preserving a solid level of operating profitability, continuing to integrate acquisitions, and maintaining a robust financial structure.

Next release: 2026 Half-Year Results
Monday, August 31, 2026, after market close

About DELTA PLUS

Delta Plus Group designs, standardizes, manufactures, and markets a comprehensive range of Personal and Collective Protective Equipment. Delta Plus Group is listed on EURONEXT GROWTH PARIS (ISIN: FR0013283108 - Ticker: ALDLT)

For more information: www.deltaplus.eu/investors

CONTACT

Jérôme BENOIT
Chairman and CEO

Vincent LAMBERT
Chief Financial Officer

Email: relation.investisseur@deltaplus.fr
Phone: 04.90.74.20.33

GLOSSARY

Definition of organic growth, or growth at constant scope and exchange rates

Organic growth, or growth at constant scope and exchange rates, is calculated by excluding the impacts of exchange rate fluctuations as well as changes in scope (the impact of acquisitions and divestitures).

Adjusting for currency effects involves calculating the aggregates for the current year using the exchange rate from the previous year.

Adjusting for changes in scope, for entities added to the scope (acquisitions), involves:
- For entities added to the scope of consolidation in the current year, subtracting the contribution from the acquisition from the current year's aggregates
- For entities added to the scope of consolidation in the prior year, deducting the contribution from the acquisition from January[1]of the current year through the last day of the month in the current year in which the acquisition was completed in the prior year

The restatement of changes in scope for entities exiting the scope (disposals) consists of:
- For entities removed from the scope of consolidation in the current year, deduct the contributions of the removed entity to the prior year's aggregates effective from the first day of the month of disposal
- For entities removed from the scope of consolidation in the prior year, deduct the contributions of the removed entity from the prior year's aggregates